



"A club committed to its members"™

December 31, 2010

Terri L. Robinson, Owner
Construction & Design, Inc.
12121 Wertheimer Road, Suite 102-139
Houston, Texas 77077-6682

Dear Terri,

I wanted to express my appreciation for your outstanding work on the construction of our Memorial Athletic Club for Women. Our clubs have done approximately 15 construction projects over the years and each and every one has its own caveats. This project was no different and you tackled each challenge masterfully.

Going into this project we spoke of our budget constraints. It was obvious you shared the responsibility in overcoming our obstacles with your undivided attention and enthusiasm, as a part of a team. I especially appreciate your patience and input as we worked through the final finishing touches.

You and your subs did an outstanding job. I would highly recommend you again. Thank you for your expertise and commitment to our project.

Sincerely,

A handwritten signature in blue ink, appearing to read 'David J. Cardone', written in a cursive style.

David J. Cardone
Managing General Partner